
SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-K/A

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 1997 Commission file number 1-12139

SEALED AIR CORPORATION (FORMERLY NAMED W. R. GRACE & CO.)

Incorporated under the Laws of the State of Delaware

I.R.S. Employer Identification No. 65-0654331

PARK 80 EAST, SADDLE BROOK, NEW JERSEY 07663 (201) 791-7600

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

TITLE OF EACH CLASS

NAME OF EACH EXCHANGE ON WHICH REGISTERED

Common Stock, \$.10 par value Series A Convertible Preferred Stock, \$.10 par value New York Stock Exchange, Inc. New York Stock Exchange, Inc.

SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT: None $\,$

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No___

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in the Proxy Statement incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

The aggregate market value of Sealed Air Corporation Common Stock held by nonaffiliates was approximately \$5.2 billion at April 1, 1998.

At April 1, 1998, approximately 83,272,049 shares of Sealed Air Corporation Common Stock were outstanding, treating all shares of common stock of the Registrant outstanding prior to March 31, 1998 as exchanged for outstanding shares of Sealed Air Corporation Common Stock and Sealed Air Corporation Series A Convertible Preferred Stock.

This Amendment is being filed to provide the information called for by Items 11 and 13 of the annual report on Form 10-K of W. R. Grace & Co., a Delaware corporation subsequently renamed Sealed Air Corporation, for the year ended December 31, 1997.

The information contained in Items 11 and 13 of the Form 10-K/A filed by W. R. Grace & Co. (formerly named Grace Specialty Chemicals, Inc.) ("New Grace") on April 28, 1998 (File No. 1-13953), is incorporated herein by reference. These Items are attached as Exhibit 1 hereto. References to Grace in such Items refer to the Registrant. Of the executive officers named in such Items, only Mr. Kaenzig is now an executive officer of the Registrant. Directors of the Registrant who continue to serve as such are Messrs. Brown, Cheng and Phipps and Ms. Kamsky.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Amendment to be signed on its behalf by the undersigned, thereunto duly authorized.

SEALED AIR CORPORATION

Date: April 29, 1998 By: /s/ William V. Hickey

Name: William V. Hickey

Title: President

Exhibit
Number
Description
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ITEM 11. EXECUTIVE COMPENSATION.

Summary Compensation Table. The Summary Compensation Table on the following page contains information concerning the compensation of (a) Albert J. Costello, Chief Executive Officer; (b) Larry Ellberger, Senior Vice President and Chief Financial Officer, who also served as Grace's Acting Chief Executive Officer from October 11, 1997 (when Mr. Costello suffered a heart attack) until January 5, 1998; and (c) the other four most highly compensated executive officers of Grace who were serving as such at year-end 1997. Certain information has been omitted from the Summary Compensation Table because it is not applicable or because it is not required under the rules of the Securities and Exchange Commission ("SEC").

SUMMARY COMPENSATION TABLE

		ANNUAL CO	ANNUAL COMPENSATION			LONG-TERM COMPE	ENSATION		
					AWARDS		PAYOUTS		
NAME AND PRINCIPAL POSITION	YEAR	SALARY	BONUS	OTHER ANNUAL COMPENSATION	RESTRICTED STOCK AWARD(a)	NO. OF SHARES UNDERLYING OPTIONS GRANTED (b)	LTIP PAYOUTS(c)	ALL OTHER COMPENSATION (d)	
A. J. Costello Chairman, President and Chief Executive Officer	1997 1996 1995(e)	\$958,333 900,000 600,000	\$762,271 582,075 900,000	\$185,351 12,872 106,599		42,300 77,625 465,750	\$3,346,724 799,116	\$56,382 27,250	
L. Ellberger Senior Vice President and Chief Financial Officer	1997 1996 1995(e)	302,083 283,083 173,162	280,000 150,000 125,000	21,904 57,219 28,977	\$92,438	8,100 12,576 111,780	779,717 178,369	14,767 39,247 2,853	
R. H. Beber Executive Vice President and General Counsel	1997 1996 1995	300,000 297,475 282,713	270,000 165,000 200,000	21,668 12,788 5,456		8,100 16,767 37,260	1,439,426 927,518 99,589	31,129 33,380 49,695	
R. J. Bettacchi Senior Vice President	1997 1996 1995	229,550 214,100 197,400	170,000 170,000 45,000	23,917 478		6,300 9,781 24,840	831,416 205,183 24,034	17,260 16,552 21,740	
J. R. Hyde Senior Vice President	1997 1996 1995	282,600 272,600 248,650	130,000 230,000	33,902 5,194 2,235		8,100 16,767 37,260	1,155,112 670,596 27,534	19,352 25,374 29,724	
J. G. Kaenzig, Jr. Senior Vice President	1997 1996 1995	298,667 252,817 207,850	165,000 100,000 180,000	31,159 8,851 7,279		12,600 45,183 6,831	298,856 237,431 18,529	16,483 20,058 18,764	

(Footnotes appear on following page)

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- (a) Other than the award to Mr. Ellberger, no restricted stock awards were made during the 1995-1997 period. The dollar value of Mr. Ellberger's 1,500 restricted shares shown in the table has not been adjusted to give effect to (i) the September 1996 separation of Grace's principal health care business or (ii) the 1998 Transactions. At December 31, 1997, the dollar value of these restricted shares was \$120,656, excluding the value of additional securities received by Mr. Ellberger in respect of these restricted shares in the September 1996 transaction and the 1998 Transactions. The restrictions on these shares are to terminate on May 14, 1998 (see "Employment Agreements") or earlier, in the event of Mr. Ellberger's death or disability or the termination of his employment without cause (including following a change of control), subject to the forfeiture of the shares in certain circumstances. Mr. Ellberger receives all dividends paid on, and has the right to vote, these restricted shares.
- (b) The share amounts shown in this column reflect adjustments made in September 1996 in connection with the separation of Grace's principal health care business. They do not reflect any adjustments for the 1998 Transactions (see "Stock Options").

- (c) The amounts in this column for 1997 represent awards earned under the Long-Term Incentive Program ("LTIP") for the 1994-1996 Performance Period. The amounts in this column for 1996 represent awards earned under the LTIP for the 1993-1995 Performance Period. The amounts in this column for 1995 represent the third and final installments of awards earned under the LTIP for the 1990-1992 Performance Period.
- (d) The amounts in this column for 1997 consist of the following: (i) the actuarially determined value of company-paid premiums on "split-dollar" life insurance, as follows: Mr. Beber --\$17,179; Mr. Bettacchi -- \$5,273; Mr. Hyde -- \$6,984; and Mr. Kaenzig -- \$4,523; (ii) life insurance premiums of \$10,170 for Mr. Costello and \$1,204 for Mr. Ellberger, who do not participate in the split-dollar life insurance program; (iii) payments made to persons whose personal and/or company contributions to Grace's Salaried Employees Savings and Investment Plan ("Savings Plan") would be subject to limitations under federal income tax law, as follows: Mr. Costello --\$41,412; Mr. Ellberger -- \$8,763; Mr. Beber -- \$9,150; Mr. Bettacchi --\$7,187; Mr. Hyde -- \$7,568; and Mr. Kaenzig -- \$7,160; and (iv) company contributions to the Savings Plan of \$4,800 for each of Messrs. Costello, Ellberger, Beber, Bettacchi, Hyde and Kaenzig.
- (e) Messrs. Costello and Ellberger joined Grace's predecessor in May 1995.

Stock Options. The following table contains information concerning stock options granted in 1997, including the potential realizable value of each grant assuming that the market value of the Grace common stock were to appreciate from the date of grant to the expiration of the option at annualized rates of (a) 5% and (b) 10%, in each case compounded annually over the term of the option. The assumed rates of appreciation shown in the table have been specified by the SEC for illustrative purposes only and are not intended to predict future stock prices, which will depend upon various factors, including market conditions and future performance and prospects.

Options become exercisable at the time or times determined by the Compensation Committee of the Board of Directors; the options shown below become exercisable in three approximately equal annual installments beginning one year after the date of grant or upon the earlier occurrence of a "change in control" (see "Employment Agreements" and "Severance Agreements"). All of the options shown below have purchase prices equal to the fair market value of Grace's common stock at the date of grant.

In connection with the 1998 Transactions, all outstanding options (other than those held by employees of Grace's flexible packaging business, including Mr. Kaenzig) became options to

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purchase New Grace common stock, and the number of shares covered by and purchase prices of such options were adjusted to preserve their economic value; the options held by employees of the flexible packaging business (including Mr. Kaenzig) became options to purchase common stock of Grace (renamed "Sealed Air Corporation") and were similarly adjusted. The following table does not reflect such adjustments.

POTENTIAL REALIZABLE VALUE AT ASSUMED ANNUAL RATES OF STOCK PRICE APPRECIATION FOR OPTION TERM

1997 GRANTS

NAME	NO. OF SHARES UNDERLYING OPTIONS GRANTED	% OF TOTAL OPTIONS GRANTED TO EMPLOYEES IN 1997	PURCHASE PRICE (\$/SHARE)	EXPIRATION DATE	5%	10%
A. J. Costello	42,300	6.42%	\$54.125	3/4/07	\$1,439,845	\$3,648,853
L. Ellberger	8,100	1.23	54.125	3/4/07	275,715	698,717
R. H. Beber	8,100	1.23	54.125	3/4/07	275,715	698,717
R. J. Bettacchi	6,300	.96	54.125	3/4/07	214,445	543,446
J. R. Hyde	8,100	1.23	54.125	3/4/07	275,715	698,717
J. G. Kaenzig, Jr.	12,600	1.91	54.125	3/4/07	428,890	1,086,892

The following table contains information concerning stock options exercised in 1997, including the "value realized" upon exercise (the difference between the total purchase price of the options exercised and the market value, at the date of exercise, of the shares acquired), and the value of unexercised "in-the-money" options held at December 31, 1997 (the difference between the aggregate purchase price of all such options held and the market value of the shares covered by such options at December 31, 1997). The amounts in this table have not been adjusted to reflect the 1998 Transactions.

OPTION EXERCISES IN 1997 AND OPTION VALUES AT 12/31/97

NAME	NO. OF SHARES ACQUIRED ON EXERCISE	VALUE REALIZED (\$)	NO. OF SHARES UNDERLYING UNEXERCISED OPTIONS AT 12/31/97 EXERCISABLE/UNEXERCISABLE	VALUE OF UNEXERCISED IN-THE- MONEY OPTIONS AT 12/31/97 EXERCISABLE/UNEXERCISABLE
A. J. Costello	-0-	-0-	336,375/249,300	\$15,250,917/9,863,581
L. Ellberger	-0-	-0-	91,132/41,324	3,653,257/1,465,236
R. H. Beber	60,000	\$3,675,137	198,338/19,278	10,660,347/537,161
R. J. Bettacchi	-0-	-0-	116,593/12,821	6,248,964/354,801
J. R. Hyde	-0-	-0-	184,127/19,278	10,101,780/537,161
J. G. Kaenzig, Jr.	- 0 -	-0-	58,327/26,056	2,307,588/721,603

LTIP. Under the LTIP as in effect during 1997, executive officers and other senior managers were granted contingent "Performance Units" under which awards could be earned

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based on shareholder value performance (measured by appreciation in the price of Grace common stock and dividends paid), as compared to that of the companies in the Standard & Poor's Industrials Index, during a three-year "Performance Period." The number of Performance Units earned under the LTIP could be decreased by up to 20%, at the discretion of the Compensation Committee, based upon individual performance. Amounts, if any, earned under the Performance Units granted in 1997 were to be paid as promptly as practicable following year-end 1999 (i.e., the end of the 1997-1999 Performance Period), with up to 100% of any such payments being made in shares of Grace common stock, as determined by the Compensation Committee. Cash payments under earned Performance Units may be deferred, earning interest equivalents computed at the prime rate, compounded semiannually; payments made in common stock may be deferred by means of a deferred compensation trust established by Grace (and continued by New Grace). Deferred amounts are generally payable to the participant following termination of employment.

In connection with the 1998 Transactions, the Compensation Committee determined, in accordance with the LTIP, that (a) Performance Units granted for the 1996-1998 and 1997-1999 Performance Periods should vest on a pro rata basis upon completion of the 1998 Transactions; (b) the amounts earned under those Units should be calculated based on results achieved through the date of completion of the 1998 Transactions; (c) 75% of the estimated value of such vested portions should be paid in cash prior to completion of the 1998 Transactions; (d) the balance of such vested portions should be paid in cash following completion of the 1998 Transactions; and (e) the value of the unvested portions, which would be based on targeted Performance Units and on the final average price of Grace common stock immediately prior to completion of the 1998 Transactions, should be paid in cash following the end of the respective Performance Periods (subject to continued service). The Compensation Committee has also determined that no further grants will be made under the LTIP.

The following table shows the Performance Units granted during 1997 to the executive officers named in the Summary Compensation Table. All of such Performance Units relate to the 1997-1999 Performance Period.

1997 AWARDS OF CONTINGENT PERFORMANCE UNITS UNDER LTIP

NAME	NUMBER OF UNITS	JMBER OF UNITS THRESHOLD (a)(b)		TARGET (b)(c)	MAXIMUM NUMBER OF UNITS		
A. J. Costello	14,100	\$0	or	\$423,000	\$1,057,000	35,250	
L. Ellberger	2,700	0	or	81,000	202,500	6,750	
R. H. Beber	2,700	0	or	81,000	202,500	6,750	
R. J. Bettacchi	2,100	0	or	63,000	157,500	5,250	
J. R. Hyde	2,700	0	or	81,000	202,500	6,750	
J. G. Kaenzig, Jr.	4,200	0	or	126,000	315,000	10,500	

- (a) Refers to the minimum amount payable under the LTIP with respect to the 1997-1999 Performance Period. Under the initial terms of the grants, no payment would be made unless the minimum targeted level of shareholder value performance was achieved. (However, see above for information regarding the treatment of Performance Units for the 1997-1999 Performance Period in the 1998 Transactions.)
- (b) The threshold and target payments shown in the table were calculated on the basis of an assumed market price of \$75 per share of Grace common stock at the end of the 1997-1999 Performance Period. (However, see above for information regarding the treatment of Performance Units for the 1997-1999 Performance Period in the 1998 Transactions.)
- (c) Refers to the amount payable under the initial terms of the grants with respect to the 1997-1999 Performance Period if the targeted level of shareholder value performance were achieved. (However, see above for information regarding the treatment of Performance Units for the 1997-1999 Performance Period in the 1998 Transactions.)

Pension Arrangements. Salaried employees of designated units who are 21 or older and who have one or more years of service are eligible to participate in the Retirement Plan for Salaried Employees. Under this basic retirement plan, pension benefits are based upon (a) the employee's average annual compensation for the 60 consecutive months in which his or her compensation is highest during the last 180 months of continuous participation and (b) the number of years of the employee's credited service. For purposes of this basic retirement plan, compensation generally includes nondeferred base salary and nondeferred annual incentive compensation (bonus) awards; however, for 1997, federal income tax law limited to \$160,000 the annual compensation on which benefits under this plan may be based.

Grace also had (and New Grace has) a Supplemental Executive Retirement Plan under which a covered employee will receive the full pension to which he or she would be entitled in the absence of the above and other limitations imposed under federal income tax law. In addition, this supplemental plan recognizes deferred base salary, deferred annual incentive compensation awards and, in some cases, periods of employment during which an employee was ineligible to participate in the basic retirement plan. An employee will generally be eligible to participate in the supplemental plan if he or she has an annual base salary of at least \$75,000 and is earning credited service under the basic retirement plan.

The following table shows the annual pensions payable under the basic and supplemental plans for different levels of compensation and years of credited service. The amounts shown have been computed on the assumption that the employee retired at age 65 on January 1, 1998, with benefits payable on a straight life annuity basis. Such amounts are subject to (but do not reflect) an offset of 1.25% of the employee's primary Social Security benefit at retirement age for each year of credited service under the basic and supplemental plans.

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Years of Credited Service

Average Annual Compensation 10 Years 15 Years 20 Years 25 Years 30 Years 35 Years \$ 100,000 \$ 15,000 \$ 22,500 \$ 30,000 \$ 37,500 \$ 45,000 \$ 52,500 200,000 30,000 45,000 60,000 75,000 90,000 105,000 300,000 45,000 67,500 90,000 112,500 135,000 157,500 400,000 60,000 90,000 120,000 150,000 180,000 210,000 500,000 75,000 112,500 135,000 112,500 135,000 225,000 262,500 600,000 90,000 135,000 135,000 135,000 225,000 270,000 315,000 700,000 105,000 157,500 210,000 262,500 315,000 367,500	
Compensation 10 Years 15 Years 20 Years 25 Years 30 Years 35 Years \$ 100,000 \$ 15,000 \$ 22,500 \$ 30,000 \$ 37,500 \$ 45,000 \$ 52,500 200,000 30,000 45,000 60,000 75,000 90,000 105,000 300,000 45,000 67,500 90,000 112,500 135,000 157,500 400,000 60,000 90,000 120,000 150,000 180,000 210,000 500,000 75,000 112,500 150,000 187,500 225,000 262,500 600,000 90,000 135,000 180,000 225,000 270,000 315,000	
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800,000 120,000 180,000 240,000 300,000 360,000 420,000	
900,000 135,000 202,500 270,000 337,500 405,000 472,500	
1,000,000 150,000 225,000 300,000 375,000 450,000 525,000	
1,100,000 165,000 247,500 330,000 412,500 495,000 577,500	
1,200,000 180,000 270,000 360,000 450,000 540,000 630,000	
1,300,000 195,000 292,500 390,000 487,500 585,000 682,500	
1,400,000 210,000 315,000 420,000 525,000 630,000 735,000	
1,500,000 225,000 337,500 450,000 562,500 675,000 787,500	
1,600,000 240,000 360,000 480,000 600,000 720,000 840,000	
1,700,000 255,000 382,500 510,000 637,500 765,000 892,500	
1,800,000 270,000 405,000 540,000 675,000 810,000 945,000	
1,900,000 285,000 427,500 570,000 712,500 855,000 997,500	
2,000,000 300,000 450,000 600,000 750,000 900,000 1,050,000	
2,100,000 315,000 472,500 630,000 787,500 945,000 1,102,500	
2,200,000 330,000 495,000 660,000 825,000 990,000 1,155,000	

At December 31, 1997, Messrs. Costello, Ellberger, Beber, Bettacchi, Hyde and Kaenzig had 3, 3, 10, 26, 35 and 26 years of credited service, respectively, under the basic and supplemental retirement plans. For purposes of those plans, the 1997 compensation of such executive officers was as follows: Mr. Costello -- \$1,540,408; Mr. Ellberger -- \$452,083; Mr. Beber -- \$465,000; Mr. Bettacchi - \$399,350; Mr. Hyde -- \$412,600; and Mr. Kaenzig -- \$398,666. Mr. Ellberger is entitled to certain pension benefits under his employment agreement (see "Employment Agreements").

Employment Agreements. Mr. Costello has an employment agreement (which has been assumed by New Grace) providing for his service as chairman, president and chief executive officer through April 1999, subject to (a) earlier termination in certain circumstances and (b) automatic one-year extensions unless either party gives notice that the agreement is not to be extended. The agreement also provides that Mr. Costello will stand for election as a director during its term. Under the agreement, Mr. Costello is entitled to an annual base salary of at least \$900,000; an annual incentive compensation award (bonus) of at least \$900,000 for 1995 and awards thereafter based on performance, in accordance with the annual incentive compensation program; participation in the LTIP on the same basis as other senior executives; grants of stock

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options; and participation in all other compensation and benefit plans and programs generally available to senior executives. The agreement also provides for payments in the case of Mr. Costello's disability or death or the termination of his employment with or without cause, including termination following a "change in control" and termination by Mr. Costello for "good reason." For purposes of the agreement, "change in control" means the acquisition of 20% or more of the New Grace common stock, the failure of Board-nominated directors to constitute a majority of any class of the Board of Directors, the occurrence of a transaction in which the shareholders of New Grace immediately preceding such transaction do not own more than 60% of the combined voting power of the corporation resulting from such transaction, or the liquidation or dissolution of New Grace. In the event of the termination of Mr. Costello's employment following a change in control, he will receive a multiple of the sum of his annual base salary plus bonus, pro rata bonus and LTIP awards, earned but unpaid compensation, and the balance of the LTIP awards for all Performance Periods during which the change in control takes place. The foregoing description of Mr. Costello's employment agreement does not purport to be complete and is qualified in its entirety by reference to such agreement, which was filed with the SEC as an exhibit to the Quarterly Report on Form 10-Q of Grace's predecessor for the quarter ended June 30, 1995, and by reference to an amendment to such agreement, which was filed with the SEC as an exhibit to Grace's Current Report on Form 8-K filed on October 10, 1996.

Mr. Ellberger has an employment agreement (which has been assumed by New Grace) providing for his service as senior vice president, strategic planning and development, through May 14, 1998; at that time, the agreement will terminate (except with respect to the retirement arrangements described below) and his employment will be "at will." The agreement provides for an initial annual base salary of \$275,000; participation in the annual incentive compensation program, LTIP, and other compensation and benefit plans and programs; the grant of stock options; and the grant of the restricted stock award shown in the Summary Compensation Table. The agreement also provides that if Mr. Ellberger's employment is terminated without cause during the term of the agreement (except in the event of a change in control), he will receive 145% of his base salary for one year or, if longer, the remaining term of the agreement. In addition, the agreement provides that, in determining the benefits payable to Mr. Ellberger under the basic and supplemental retirement plans, his service with his prior employer will be recognized as if it were continuous service with Grace and/or New Grace, with an offset for any retirement benefits payable from his prior employer's retirement plans; however, this special pension arrangement will apply only if Mr. Ellberger's employment ceases after the term of the agreement (or during such term, if his employment is terminated without cause, including termination without cause following a change in control). The agreement also provides for standard relocation assistance arrangements and for a leased car. For purposes of the agreement, "change in control" has the same meaning as in Mr. Costello's agreement, described above. The foregoing description of Mr. Ellberger's employment agreement does not purport to be complete and is qualified in its entirety by reference to such agreement and related agreements, which were filed as exhibits to Grace's Annual Report on Form 10-K for the year ended December 31, 1996.

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Severance Agreements. New Grace has severance agreements with all of

its executive and other officers (except for Mr. Costello, whose employment agreement, discussed above, provides for severance arrangements). These agreements generally provide that in the event of the involuntary termination of the individual's employment without cause (including constructive termination caused by a material reduction in his or her authority or responsibility) following a change in control of New Grace, he or she will receive a severance payment equal to three times the sum of his or her annual base salary plus target annual incentive compensation (bonus), subject to pro rata reduction in the case of an officer who is within 36 months of normal retirement age (65). For purposes of the severance agreements, the definition of "change in control" is identical to the definition contained in Mr. Costello's employment agreement (see "Employment Agreements"), except that, under

the severance agreements, a "change in control" (a) does not include the acquisition of 20% or more of New Grace's common stock as a result of a sale of stock by New Grace and (b) includes a transaction in which the shareholders of New Grace do not own 50% or more of the voting power of the corporation resulting from such transaction (as compared to more than 60% under Mr. Costello's agreement). This description of the severance agreements does not purport to be complete and is qualified in its entirety by reference to the form of such agreement, which was filed as an exhibit to the Form 10.

Executive Salary Protection Plan. All executive and other officers participate in the Executive Salary Protection Plan ("ESPP"), which provides that, in the event of a participant's disability or death prior to age 70, New Grace will continue to pay all or a portion of base salary to the participant or a beneficiary for a period based on the participant's age at the time of disability or death. Payments under the ESPP may not exceed 100% of base salary for the first year and 60% thereafter in the case of disability (50% in the case of death). This description of the ESPP does not purport to be complete and is qualified in its entirety by reference to the text of the ESPP, as amended, which was filed as an exhibit to Grace's Annual Report on Form 10-K for the year ended December 31, 1996.

Directors' Compensation and Consulting Arrangements. Under the compensation program for nonemployee directors, (a) each nonemployee director receives an annual retainer of \$50,000, of which \$35,000 is in the form of New Grace common stock and the balance is in cash or New Grace common stock, at the election of the director; (b) each committee chair receives an additional annual retainer of \$3,000 in cash or New Grace common stock, at the election of the director; and (c) each nonemployee director receives \$2,000 for each Board meeting and \$1,000 for each committee meeting attended (except that committee chairs receive \$1,200 per committee meeting), in cash or New Grace common stock, at the election of the director.

A nonemployee director may defer payment of all or part of the fees received for attending Board and committee meetings and/or the cash retainers (or cash portions of the retainers) referred to above. The deferred cash (plus an interest equivalent) is payable to the director or his or her heirs or beneficiaries in a lump sum or in quarterly installments over two to 20 years

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following a date specified by the director (but in no event earlier than the director's termination from service). The interest equivalent on deferred cash is computed at the higher of (a) the prime rate plus two percentage points or (b) 120% of the prime rate, in either case compounded semiannually. The portion of the annual retainer payable in New Grace common stock may be deferred and held, and the balance of the annual retainer or other retainers and/or fees a director elects to receive in the form of New Grace common stock will be deferred and held, in a deferred compensation trust established by Grace (and continued by New Grace). New Grace common stock held in the trust will be delivered to the director following his or her termination from service (or a subsequent date specified by the director).

Nonemployee directors are reimbursed for expenses they incur in attending Board and committee meetings; Grace also maintained (and New Grace continues to maintain) business travel accident insurance coverage for them. In addition, nonemployee directors may receive \$1,000 per day for work performed at the request of New Grace.

Virginia A. Kamsky served as a nonemployee director of Grace during 1997. Grace previously had a consulting agreement with Kamsky Associates Inc. (of which Ms. Kamsky is chairman and co-chief executive officer) relating to its interests in The People's Republic of China. The agreement expired on May 31, 1997 (and was not renewed) and provided for monthly fees of \$25,000, plus additional payments based on the extent to which Grace established certain business relationships in The People's Republic of China. In 1997, Grace paid fees totaling \$125,000 under this agreement. The foregoing description does not purport to be complete and is qualified in its entirety by reference to the agreement referred to above, which was filed with the SEC as an exhibit to the Annual Report on Form 10-K of Grace's predecessor for the year ended December 31 1992

Compensation Committee Interlocks and Insider Participation. Harold A. Eckmann, Thomas A. Holmes, John E. Phipps and Thomas A. Vanderslice served as members of the Compensation Committee throughout 1997. John F. Akers joined the Compensation Committee in January 1997 and John J. Murphy in March 1997. Mr. Holmes served as acting president and chief executive officer of Grace's predecessor for a two-month period in 1995.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS.

The following are descriptions of certain relationships and transactions between Grace and its directors and executive officers and/or businesses with which they are affiliated. Information regarding certain consulting arrangements appears under "Directors' Compensation and Consulting Arrangements" in Item 11 above.

Commercial Transactions. Mr. Costello is a director of Becton, Dickinson and Company ("Becton Dickinson") and FMC Corporation ("FMC"). During 1997, various Grace business units sold approximately \$270,000 of materials and/or products to units of Becton Dickinson. In

million of materials and/or products from, and sold approximately \$125,000 of materials and/or products to, FMC. These transactions were in the ordinary course of business and were on terms believed to be similar to those with unaffiliated parties.

Legal Proceedings; Indemnification. Information concerning legal proceedings in which current and/or former executive officers and/or directors of Grace or its predecessor are parties or are otherwise involved appears under the headings "Stockholder Litigation," "Securities and Exchange Commission Investigation," and "Claims Relating to NMC" in Item 3 ("Legal Proceedings") of Grace's Annual Report on Form 10-K for the year ended December 31, 1997.