

# NYSE: SEE

#### Second Quarter 2018

August 2, 2018
Earnings Conference Call Supplement
(Unaudited Results)

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#### Safe Harbor and Regulation G Statement



This presentation contains "forward-looking statements" within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 concerning our business, consolidated financial condition and results of operations. Forward-looking statements are subject to risks and uncertainties, many of which are outside our control, which could cause actual results to differ materially from these statements. Therefore, you should not rely on any of these forward-looking statements. Forward-looking statements can be identified by such words as "anticipates," "believes," "plan," "assumes," "could," "estimates," "expects," "intends," "potential," "seek," "predict," "may," "will" and similar references to future periods. All statements other than statements of historical facts included in this press release regarding our strategies, prospects, financial condition, operations, costs, plans and objectives are forward-looking statements. Examples of forward-looking statements include, among others, statements we make regarding expected future operating results, expectations regarding the results of restructuring and other programs, anticipated levels of capital expenditures and expectations of the effect on our financial condition of claims, litigation, environmental costs, contingent liabilities and governmental and regulatory investigations and proceedings. The following are important factors that we believe could cause actual results to differ materially from those in our forward looking statements: global economic and political conditions, currency translation and devaluation effects, changes in raw material pricing and availability, competitive conditions, the success of new product offerings, consumer preferences, the effects of animal and food-related health issues, pandemics, changes in energy costs, environmental matters, the success of our restructuring activities, the success of our financial growth, profitability, cash generation and manufacturing strategies and our cost reduction and productivity efforts, changes in our credit ratings, the tax benefit associated with the Settlement agreement (as defined in our 2017 Annual Report on Form 10-K), regulatory actions and legal matters, and the other information referenced in the "Risk Factors" section appearing in our most recent Annual Report on Form 10-K, as filed with the Securities and Exchange Commission, and as revised and updated by our Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. Any forward-looking statement made by us is based only on information currently available to us and speaks only as of the date on which it is made. We undertake no obligation to publicly update any forward looking statement, whether written or oral, that may be made from time to time, whether as a result of new information, future developments or otherwise.

Our management uses non-U.S. GAAP financial measures to evaluate the Company's performance, which exclude items we consider unusual or special items. We believe the use of such financial measures and information may be useful to investors. We believe that the use of non-U.S. GAAP measures helps investors to gain a better understanding of core operating results and future prospects, consistent with how management measures and forecasts the Company's performance, especially when comparing such results to previous periods or forecasts. Please see Sealed Air's August 2, 2018 earnings press release for important information about the use of non-U.S. GAAP financial measures relevant to this presentation, including applicable reconciliations to U.S. GAAP financial measures. Information reconciling forward-looking U.S. GAAP measures to non-U.S. GAAP measures is not available without unreasonable effort.

#### **Website Information**

We routinely post important information for investors on our website, www.sealedair.com, in the "Investors" section. We use this website as a means of disclosing material, non-public information and for complying with our disclosure obligations under Regulation FD. Accordingly, investors should monitor the Investors section of our website, in addition to following our press releases, SEC filings, public conference calls, presentations and webcasts. The information contained on, or that may be accessed through, our website is not incorporated by reference into, and is not a part of, this document.

#### **Q2 2018 Highlights**



Net Sales: \$1.2B; +8% as reported, +7% in constant dollars (Price/Mix +4%, Volume +1%, Acquisition +2%)

All regions delivered positive constant dollar growth: North America +4%, EMEA +4%, Latin America +19%, Asia Pacific +20%

Food Care constant dollar growth +5% (Price/Mix +3%, Volume +2%)

Product Care constant dollar growth +11% (Price/Mix +5%, Volume +0.3%, Acquisition +6% or \$24 million)

Adj. EBITDA: \$218M; +11% as reported, +10% in constant dollars (Food Care +3%; Product Care +11%)

Adj. EBITDA Margin 19%; Food Care 19%, Product Care 18%

Profit to Growth Ratio (YoY Change in Adj. EBITDA / Sales): 25%

Adjusted EPS was \$0.64 in Q2 2018 compared to \$0.34 in Q2 2017

#### **Business Highlights**

On August 1, 2018 acquired AFP, Inc., a leading, privately held fabricator specializing in custom-engineering protective packaging solutions. AFP generated \$125 million in net sales in 2017 and operates 6 facilities across the U.S. with presence in Asia and Mexico

From January 1, 2018 through July 31, 2018, repurchased ~\$530M or 12 million shares through a combination of open market repurchases and the completion of an Accelerated Share Repurchase program; ~\$900 million remaining under current authorization

Exiting Q2 2018 with Net Debt of \$3.2B and Net Leverage Ratio of 3.6x

Delivering on 2018 objectives for Net Sales, Adjusted EBITDA, Adjusted EPS and FCF, despite unfavorable shift in FX



### **Q2 2018 YoY Regional Sales Performance**

	Europe,					
	North America	Middle East & Africa	Asia Pacific	Latin America		
As reported % Change	4%	10%	22%	7%		
Constant Dollar % Change	4%	4%	20%	19%		
% of Sales	53%	23%	15%	9%		

Q2 2018 Net Sales: \$1.2B
As reported % Change: 8%
Constant Dollar % Change: 7%



#### **H1 2018 YoY Regional Sales Performance**

	Europe,					
	North America	Middle East & Africa	Asia Pacific	Latin America		
As reported % Change	5%	13%	19%	7%		
Constant Dollar % Change	4%	4%	15%	14%		
% of Sales	53%	23%	15%	9%		

H1 2018 Net Sales: \$2.3B
As reported % Change: 9%
Constant Dollar % Change: 7%

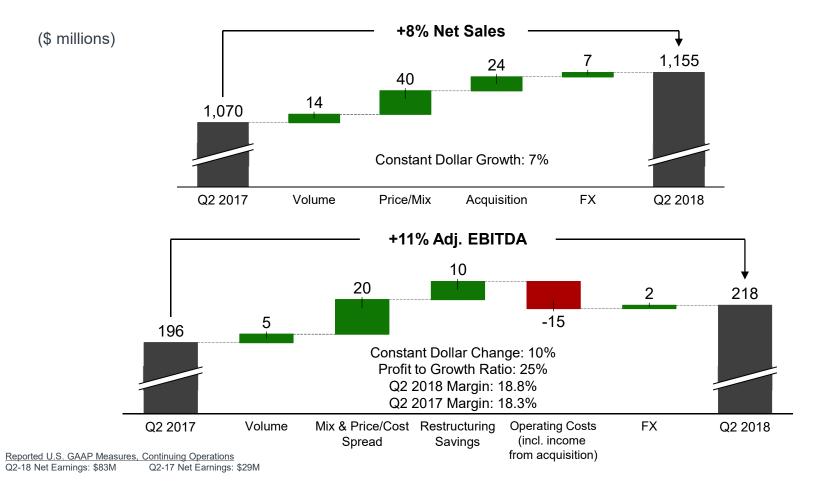




As Reported Sales Growth		Growth	Constant Dolla	r Sales	Growth
	Q1	Q2		Q1	Q2
Food Care	6%	5%	Food Care	3%	5%
<b>Product Care</b>	15%	13%	<b>Product Care</b>	11%	11%
Sealed Air	10%	8%	Sealed Air	6%	7%
North America	6%	4%	North America	5%	4%
EMEA	17%	10%	EMEA	4%	4%
Asia Pacific	15%	22%	Asia Pacific	11%	20%
Latin America	7%	7%	Latin America	8%	19%
Sealed Air	10%	8%	Sealed Air	6%	7%
			Price/Mix		
Volume (exclud	ding Acqւ	isition)	Price/	Mix	
Volume (exclud	ding Acqւ Q1	uisition) Q2	Price/	Mix Q1	Q2
Volume (exclud	-	•	Price/l		<b>Q2</b> 3%
	Q1	Q2		Q1	
Food Care	<b>Q1</b> 2%	<b>Q2</b> 2%	Food Care	<b>Q1</b> 1%	3%
Food Care Product Care	Q1 2% 3%	<b>Q2</b> 2% 0.3%	Food Care Product Care	<b>Q1</b> 1% 3%	3% 5%
Food Care Product Care Sealed Air	Q1 2% 3% 2%	Q2 2% 0.3% 1%	Food Care Product Care <b>Sealed Air</b>	Q1 1% 3% 2%	3% 5% <b>4%</b>
Food Care Product Care Sealed Air North America	Q1 2% 3% 2%	Q2 2% 0.3% 1% (2%)	Food Care Product Care Sealed Air North America	Q1 1% 3% 2%	3% 5% <b>4%</b> 5% 2%
Food Care Product Care Sealed Air  North America EMEA	Q1 2% 3% 2% 2% 3%	Q2 2% 0.3% 1% (2%) 2%	Food Care Product Care Sealed Air  North America EMEA	Q1 1% 3% 2% 3% 1%	3% 5% <b>4%</b> 5% 2%

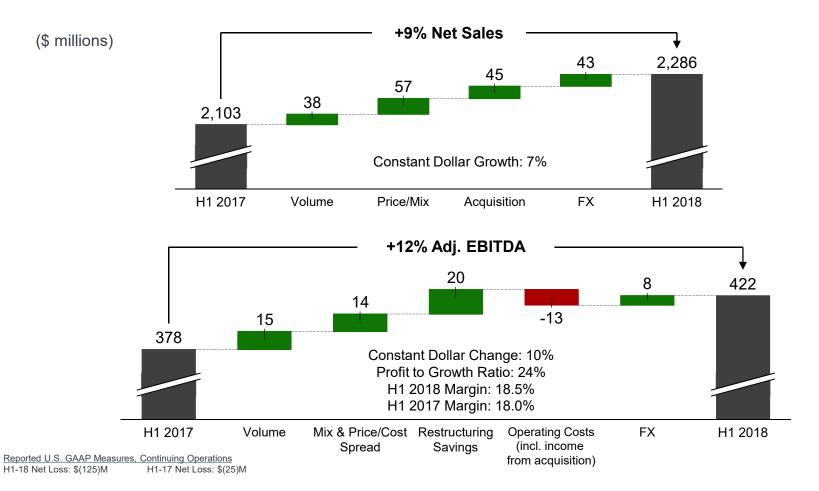
#### Total Company Q2 2018 Net Sales & Adj. EBITDA





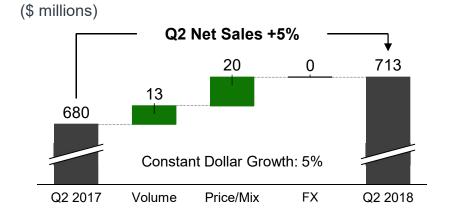
#### Total Company H1 2018 Net Sales & Adj. EBITDA

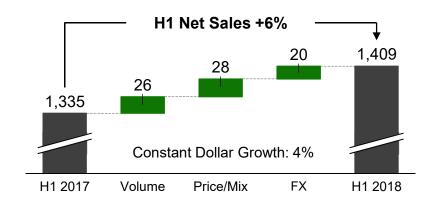


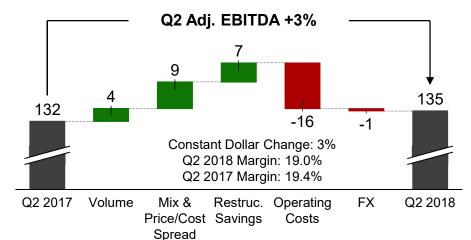


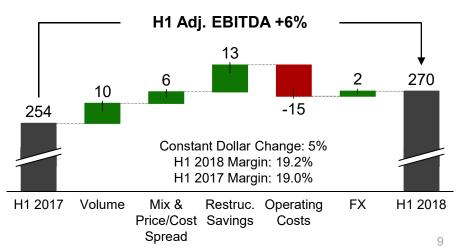
#### Food Care Q2 & H1 2018 Net Sales & Adj. EBITDA







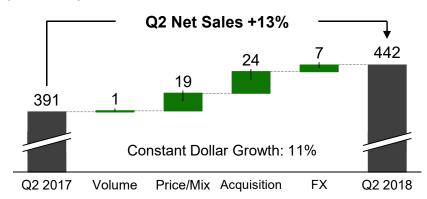


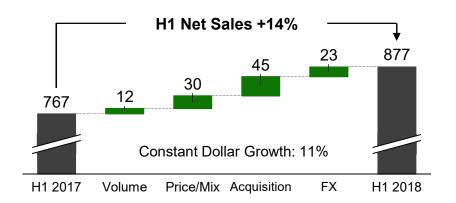


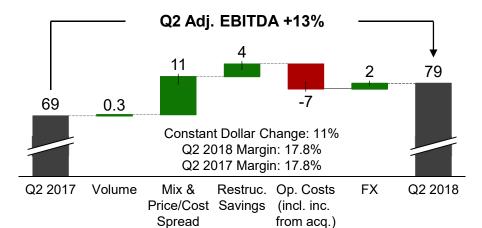
#### Product Care Q2 & H1 2018 Net Sales & Adj. EBITDA

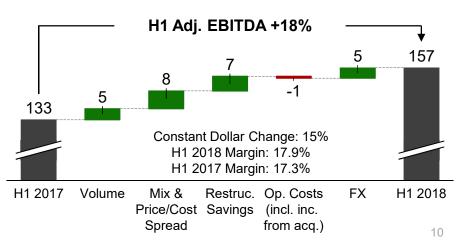


(\$ millions)









#### Free Cash Flow, Consolidated



(\$ millions)

Cash Flow	<u>2017</u> *	<u>2018</u>
Adjusted EBITDA - Continuing Operations	378	422
Adjusted EBITDA - Discontinued Operations	147	_
Interest Payments, Net	(98)	(86)
Payments related to sale of Diversey and stranded costs	(45)	(32)
Restructuring Payments	(33)	(4)
Tax Payments	(93)	(97)
Net Change in Working Capital**	1	(58)
Other Assets/Liabilities	(117)	(108)
Cash Flow Provided by Operations	141	37
Capital Expenditures	(93)	(74)
Free Cash Flow, Consolidated	48	(37)
Free Cash Flow,	93	(5)

Consolidated excluding payments related to sale and stranded costs

<sup>\* 2017</sup> includes Adjusted EBITDA from discontinued operations through September 6, 2017 \*\* Includes changes in trade receivables, net, inventories and accounts payable

## **Total Company 2018 Financial Outlook**



Net Sales	Adj. EBITDA	Adj. EPS	Free Cash Flow
~\$4.75B	\$890M - \$910M	\$2.45 - \$2.55	~\$400M
As Reported: ~6.5%	Unfavorable Currency Impact (\$5M)	D&A (\$165M)	Capex (\$160M)
Unfavorable Currency Impact: (\$20M)	Unfavorable Food Care Impact: (\$10M) Favorable Product Care Impact: \$5M	Interest Expense, Net (\$175M)	Cash Interest Payments, Net (\$175M)
Jnfavorable Food Care Impact: (\$35M) Favorable Product Care Impact: \$15M		Anticipated Tax Rate	Cash Tax Payments
Constant Dollar Growth: ~7%		28%	(\$145M)
Food Care Growth, Constant Dollar: ~4%		Diluted Shares 161M	Cash Restructuring Payments (\$20M) *
Product Care Growth, Constant Dollar			* Excludes restructuring payments of \$30 million to address stranded costs

Note: Adjusted EBITDA, Adjusted EPS, Free Cash Flow, D&A and Tax Rate guidance excludes the impact of special items

(incl. Acquisitions): 11%

#### **One Sealed Air**



Premier Packaging Solutions Provider

Capitalize on rapidly growing fresh food and e-commerce markets

Create profitable growth with highly differentiated innovations and disruptive technologies

Drive operational excellence culture to world-class performance for margin expansion

Leverage our high performance culture

Generate higher returns and deliver long-term shareholder value

We solve our customers' most critical packaging challenges with innovative solutions that leave our world, environment, and communities better than we found them.



# Appendix

### **U.S. GAAP Summary & Reconciliations**



	Three Month	s Ended	Six Months End		
	Jun. 30, 2018	Jun. 30, 2017	Jun. 30, 2018	Jun. 30, 2017	
Net Sales	\$1.2 billion	\$1.1 billion	\$2.3 billion	\$2.1 billion	
Pre-tax Earnings from Continuing Operations	\$117 million	\$85 million	\$230 million	\$168 million	
Net Earnings/(Loss) From Continuing Operations	\$83 million	\$29 million	\$(125) million*	\$(25) million*	
EPS From Continuing Operations	\$0.52	\$0.14	\$(0.77)	\$(0.13)	
Effective Tax Rate	28.7%	66.0%	154.1%	114.7%	
Operating Cash Flow	\$70 million	\$124 million	\$37 million	\$141 million	
	Three Months Ended		Six Months Ended		
(\$ millions)	Jun. 30, 2018	Jun. 30, 2017	Jun. 30, 2018	Jun. 30, 2017	
U.S. GAAP Net earnings (loss) from continuing operations	83.3	29.0	(124.7)	(24.7)	
Interest expense, net	(44.5)	(47.7)	(86.5)	(94.3)	
Income tax provision	33.5	56.4	355.0	192.8	
Depreciation and amortization	(40.8)	(36.4)	(81.2)	(73.6)	
Depreciation and amortization adjustments	0.1	_	0.3		
Special items					
Restructuring and other charges	(7.1)	(1.1)	(15.7)	(3.0)	
Other restructuring associated costs	0.4	(5.9)	(1.8)	(9.8)	
Loss on debt redemption	(0.4)	_	(0.4)	_	
(Loss) gain related to acquisition and divestiture activity	(1.2)	(0.4)	(5.2)	1.9	
Charges related to sale of Diversey	(5.8)	(17.8)	(12.6)	(33.9)	
(Loss) gain from class-action litigation settlement	(0.1)	_	12.6	_	
Other Special Items	(1.3)	(1.6)	(1.5)	2.6	
Pre-tax impact of Special Items	(15.5)	(26.8)	(24.6)	(42.2)	
Non-U.S. GAAP Total Company Adjusted EBITDA from continuing operations	217.5	196.3	422.3	378.2	

<sup>\*</sup> Net loss for the six months ended June 30, 2018, included \$290 million of special tax items related to a one-time tax on unrepatriated foreign earnings pursuant to the U.S. Tax Cuts and Jobs Act of 2017. Net earnings (loss) for the three and six months ended June 30, 2017, included special tax items of \$18 million and \$127 million, respectively, of tax expense recorded in accordance with the sale of Diversey.

# **U.S. GAAP Summary & Reconciliations**



_	Three Months Ended June 30,			Six Months Ended June 30,				
_	20	18	20	17	20	18	2017	,
(\$ millions, except per share data)	Net Earnings	Diluted EPS	Net Earnings	Diluted EPS	Net Earnings	Diluted EPS	Net Earnings	Diluted EPS
U.S. GAAP net earnings (loss) and diluted EPS from continuing operations	\$83.3	\$0.52	\$29.0	\$0.14	\$(124.7)	\$(0.77)	\$(24.7)	\$(0.13)
Special Items	19.1	0.12	39.5	0.20	312.5	1.92	177.9	0.91
Non-U.S. GAAP Adjusted net earnings and adjusted diluted EPS from continuing operations	\$102.4	\$0.64	\$68.5	\$0.34	\$187.8	\$1.15	\$153.2	\$0.78
Weighted average number of common shares outstanding - Diluted		160.6		194.8		162.5		195.3

(\$ millions)	June 30, 2018 (unaudited)
Total debt	3,335.7
Less: cash and cash equivalents	(180.1)
Net Debt	\$3,155.6